

Preliminary Rate Model

2013-14

Provides \$500K for capital recovery

Budget Committee Review: 04-15-13

Board Meeting: 4-25-13

CAWD Rate Model Summary
2013-14

04-25-13

User Group	Count	Units	Actual 2008-09	Actual 2009-10	Actual 2010-11	Actual 2011-12	Actual 2012-13	% Change	Model 13-14			Proposed Rates				
									Actual	Actual	Actual	Annual Rates	Monthly Rate	% Change 2013-14	Annual Est. Revenue	Annual Est. Revenue
									2010-11	2011-12	2012-13	Rates	% Change	Annual Est. Revenue	Annual Est. Revenue	
Veterinary Offices	3	each	630.00	661.50	693.50	724.00	776.80	7.29%	1,039.90	33.87%	3,119.70	86.66	33.87%	3,119.70		
Animal Hosp & Board	1	each	1,522.00	1,598.10	1,676.00	1,750.00	1,876.00	7.20%	3,416.81	82.13%	3,416.81	284.73	82.13%	3,416.82		
Bakery	4	each	1,020.00	1,071.00	1,123.00	1,170.00	1,255.00	7.26%	1,885.35	50.23%	7,541.39	157.11	50.23%	7,541.43		
Bar	28	each	535.00	561.70	588.00	605.82	650.50	7.38%	724.30	11.35%	20,280.44	60.36	11.35%	20,280.44		
Beauty Salon	32	each	388.50	407.94	430.00	452.00	486.00	7.52%	601.97	23.86%	19,262.93	50.16	23.86%	19,263.25		
Business/Govt/Retail	935	per 10 employees	197.40	207.26	219.40	230.42	247.70	7.50%	274.93	10.99%	257,063.28	22.91	11.00%	257,072.63		
Camera/Photo	2	each	281.00	295.02	308.00	318.92	343.00	7.55%	382.04	11.38%	764.07	31.84	11.38%	764.07		
Church/Synagogue/Misc	33	ERU = 150	283.50	297.68	313.00	330.00	353.80	7.82%	401.46	12.83%	13,248.09	33.45	12.83%	13,248.09		
Conv. Hospital	9	beds	159.00	166.94	174.90	182.26	196.00	7.54%	217.93	11.19%	1,961.33	18.16	11.19%	1,961.42		
Dental Office	15	each Dentist	350.00	350.00	350.00	350.00	367.16	4.90%	408.87	11.36%	6,132.99	34.07	11.36%	6,133.14		
Gym/Health Spa	3	each	378.00	396.90	415.00	431.12	462.00	7.16%	514.08	11.27%	1,542.25	42.84	11.27%	1,542.25		
Hotel/Motel	1,256	room	170.78	179.30	188.00	194.78	209.40	7.51%	232.94	11.24%	292,568.90	19.41	11.24%	292,568.90		
Laundromats	29	per machine	289.80	304.30	319.50	334.60	360.00	7.59%	493.92	37.20%	14,323.55	41.16	37.20%	14,323.55		
Laundry	3	each	1,358.06	1,425.80	1,482.00	1,553.00	1,666.66	7.32%	1,884.95	13.10%	5,654.84	157.08	13.10%	5,654.87		
Market	19	each	493.50	518.18	544.10	571.32	614.00	7.47%	872.21	42.05%	16,571.94	72.68	42.05%	16,572.13		
Medical Office	21	each Physician	174.50	181.20	190.00	196.00	202.00	3.06%	216.49	7.17%	4,546.23	18.04	7.18%	4,546.44		
Residential	7,113	each	337.00	353.80	370.50	388.00	417.10	7.50%	463.45	11.11%	3,296,516.35	38.62	11.11%	3,296,587.48		
Restaurants	14,475	Seat/Meal	23.84	25.02	26.22	27.54	28.90	4.94%	35.90	24.21%	519,624.01	2.99	24.21%	519,624.01		
Schools	2,500	Population	13.00	13.64	14.32	14.90	15.94	6.98%	17.45	9.45%	43,616.53	1.45	9.51%	43,641.53		
Service Stations	26	per pump	1,072.00	1,125.60	1,186.00	1,256.94	1,346.20	7.10%	1,504.86	11.79%	39,126.35	125.40	11.79%	39,126.35		
Supermarkets	2	each	10,600.00	11,146.22	11,451.08	12,013.78	12,918.34	7.53%	14,639.80	13.33%	29,279.60	1219.98	13.33%	29,279.60		
SPECIAL	57	ERU=150	303.12	314.20	325.60	338.02	363.50	7.54%	402.95	10.85%	22,968.01	402.96	10.85%	22,968.58		
TOTALS											\$4,619,129.59			\$4,619,236.68		

Proposed vs. Model 107.09

2012-13 Rate = \$34.76

Residential Rate Change
\$ Change 11.11%
Monthly Change \$38.62
\$ increase \$3.86

Model 11.11%
\$38.62
\$3.86

Proposed 11.11%
\$38.62
\$3.86

**CARMEL AREA WASTEWATER DISTRICT - REVENUE PROGRAM
FORM 1 - SUMMARY OF USERS AND WASTEWATER CHARACTERISTICS**

4/25/13

USER GROUP	COUNT	UNITS	FLOW (gpd/unit)	ADWF (MGD)	BOD (mg/l)	SS (mg/l)	DESIGN FLOW (MGD)	BOD (lbs/day)	SS (lbs/day)	VOLUME (MG)	BOD (lbs)	SS (lbs)
Veterinary Offices	3	each	350	0.0011	300	275	0.0011	2,627	2,408	0.383	959	879
Animal Hosp & Boarding	1	each	1,150	0.0012	300	275	0.0012	2,877	2,638	0.420	1,050	963
Bakery	4	each	275	0.0011	1,300	1,100	0.0011	11,926	10,091	0.402	4,353	3,683
Bar	28	each	250	0.0070	275	265	0.0070	16,055	15,471	2.555	5,860	5,647
Beauty Salon	32	each	225	0.0072	200	235	0.0072	12,010	14,111	2.628	4,383	5,150
Business/Govt/Retail	935	per 10 employees	100	0.0935	225	245	0.0935	175,453	191,049	34.128	64,038	69,730
Camera/Photo	2	each	125	0.0003	210	400	0.0003	0,438	0,834	0.091	160	304
Church/Synagogue/Mission	33	ERU = 150	150	0.0050	190	245	0.0050	7,844	10,114	1.807	2,863	3,692
Conv. Hospital	9	beds	75	0.0007	300	245	0.0007	1,689	1,379	0.246	616	503
Dental Office	15	each Dentist	170	0.0026	175	135	0.0026	3,722	2,871	0.931	1,358	1,048
Gym/Health Spa	3	each	190	0.0006	250	225	0.0006	1,070	1,070	0.208	390	390
Hotel/Motel	1,256	room	80	0.1005	350	200	0.1005	293,301	167,601	36.675	107,051	61,172
Laundromats	29	per machine	200	0.0058	185	155	0.0058	8,949	7,498	2.117	3,266	2,737
Laundry	3	each	500	0.0015	500	450	0.0015	6,255	5,630	0.548	2,283	2,055
Market	19	each	150	0.0029	900	1,005	0.0029	21,392	23,888	1.040	7,808	8,719
Medical Office	21	each Physician	85	0.0018	175	135	0.0018	2,605	2,010	0.652	951	734
Minimum/Vacant/Storage	0	each	0	0.0000	0	0	0.0000	0,000	0,000	0.000	0	0
Public	0	ERU=175	0	0.0000	0	0	0.0000	0,000	0,000	0.000	0	0
Residential	7,113	each	135	0.9603	375	415	0.9603	3,003,198	3,323,539	350.493	1,096,131	1,213,052
Restaurants	14,475	Seat/Meal	6	0.0869	1,300	700	0.0869	941,628	507,030	31.700	343,683	185,060
Schools	2,500	Population	7	0.0175	175	175	0.0175	25,541	25,541	6.388	9,322	9,322
Service Stations	26	per pump	500	0.0130	240	350	0.0130	26,021	37,947	4.745	9,497	13,850
Supermarkets	2	each	2,500	0.0050	925	1,000	0.0050	38,573	41,700	1.825	14,079	15,220
Theaters	0	Seats	3	0.0000	250	190	0.0000	0,000	0,000	0.000	0	0
SPECIAL	57	ERU~150	150	0.0086	200	240	0.0086	14,261	17,114	3.121	5,205	6,246
TOTALS			7,576	1,3236	418	400	1,3236	4,617,43	4,411,33	483,101	1,685,308	1,610,156

Board Meeting: 4-25-13

**CARMEL AREA WASTEWATER DISTRICT - REVENUE PROGRAM
FORM 2 - OPERATION AND MAINTENANCE COSTS AND DEBT SERVICE**

04-25-13

COST CATEGORY	Est. CURRENT YEAR 12-13	ESTIMATED COST 13-14
TREATMENT FACILITIES		
Fixed costs	2,934,748.00	3,126,045.00
Replacement costs	225,000.00	450,000.00
Total fixed costs	3,159,748.00	3,576,045.00
Variable costs	0.00	0.00
SUB TOTAL	3,159,748.00	3,576,045.00
COLLECTION SYSTEM		
Fixed costs	788,843.00	876,654.00
Replacement costs	25,000.00	50,000.00
Total fixed costs	813,843.00	926,654.00
Variable costs	0.00	0.00
SUB-TOTAL	813,843.00	926,654.00
ADMINISTRATION		
Fixed Costs	1,112,357.00	1,116,293.00
Replacement Costs	0.00	0.00
Variable costs	0.00	0.00
SUB-TOTAL	1,112,357.00	1,116,293.00
OPERATING RESERVES -	0.00	0.00
OTHER		
TOTAL FIXED COSTS	5,085,948.00	5,618,992.00
TOTAL VARIABLE COSTS	0.00	0.00
Less PBCSD	1,000,000.00	1,000,000.00
LESS PBCSD	1,000,000.00	1,000,000.00
TOTAL CAWD O&M COSTS	4,085,948.00	4,618,992.00
Board Meeting: 4-25-13		
DEBT SERVICE	0.00	0.00

**CARMEL AREA WASTEWATER DISTRICT - 2013-14 REVENUE PROGRAM
FORM 3 - CAPITAL COST ALLOCATION**

4-25-13

COSTS	TOTAL COST	FLOW		BOD		SS	
		%	\$	%	\$	%	\$
Collection System	0	100.00	0	0.00	0	0.00	0
Treatment Plant	0	34.00	0	33.00	0	33.33	0
Outfall/Intercept.	0	100.00	0	0.00	0	0.00	0
Step 3 Admin.							
Step 1 & 2							
SUBTOTAL - ALL COSTS							
Less Exclusions							
Total G.F. Costs							
Total N.G.F. Costs							
Federal Grant at 75% of 9							
Annual ICR							
LOCAL SHARE (8+12-1/2% of 9)							

**CARMEL AREA WASTEWATER DISTRICT - REVENUE PROGRAM
FORM 4 - UNIT COST DETERMINATION**

4-25-13

COST CATEGORY	PARAMETER ALLOCATION PERCENTAGE	ANNUAL COST TO EACH PARAMETER	TOTAL QUANTITIES	UNIT COST FOR EACH PARAMETER
1. COLLECTION SYSTEM O&M				
I/I (MG)	0.000	\$0	0.00	
Flow (MG)	100.000	\$1,156,387	483.10	\$2,393.67379
BOD (lbs)	0.000	\$0	1,685,307.56	\$0.00000
SS (lbs)	0.000	\$0	1,610,156.29	\$0.00000
2. DEBT SERVICE				
I/I (MG)			0.00	
Flow (MG)			350.00	\$0.00000
BOD (lbs)			1,685,307.56	\$0.00000
SS (lbs)			1,610,156.29	\$0.00000
3. CAPITAL OUTLAY				
I/I (MG)	0.000	\$0	0.00	
Flow (MG)	0.000	\$0	325.00	\$0.00000
BOD (lbs)	0.000	\$0	1,685,307.56	\$0.00000
SS (lbs)	0.000	\$0	1,610,156.29	\$0.00000
			9.50	
4. TREATMENT & DISPOSAL O&M				
I/I (MG)	0.00	\$0	0.00	
BOD (lbs)	33.33	\$1,154,086	1,685,307.56	\$0.68479
SS (lbs)	33.33	\$1,154,202	1,610,156.29	\$0.71683
5. ADMINISTRATIVE COSTS (Allocated above)				
TO T&D	79.42	\$886,560		
TO COLLECTION	20.58	\$229,733		
TOTAL O&M COST		\$4,618,876		

**CARMEL AREA WASTEWATER DISTRICT - REVENUE PROGRAM
FORM 5 - SUMMARY OF FUND COSTS - O & M**

4-25-13

USER GROUPS	COUNT	FLOW		BOD		SS		TOTAL ANNUAL REVENUE	AVERAGE ANNUAL REVENUE	AVERAGE MONTHLY REVENUE
		UNIT COST =		UNIT COST =		UNIT COST =				
		FLOW - MG	DOLLARS	BOD - lbs.	DOLLARS	SS - lbs.	DOLLARS			
Veterinary Offices	3	0.383	1,833	959	657	879	630	3,120	1,039.90	86.66
Animal Hosp & Boarding	1	0.420	2,008	1,050	719	963	690	3,417	3,416.81	284.73
Bakery	4	0.402	1,920	4,353	2,981	3,683	2,640	7,541	1,885.35	157.11
Bar	28	2.555	12,220	5,860	4,013	5,647	4,048	20,280	724.30	60.36
Beauty Salon	32	2.628	12,569	4,383	3,002	5,150	3,692	19,263	601.97	50.16
Business/Govt/Retail	935	34.128	163,226	64,038	43,853	69,730	49,985	257,063	274.93	22.91
Camera/Photo	2	0.091	436	160	109	304	218	764	382.04	31.84
Church/Synagogue/Mission	33	1.807	8,641	2,863	1,960	3,692	2,646	13,248	401.46	33.45
CONF/MEETING	0	0.000	0	0	0	0	0	0	0.00	0.00
Conv. Hospital	9	0.246	1,178	616	422	503	361	1,961	217.93	18.16
Dental Office	15	0.931	4,452	1,358	930	1,048	751	6,133	408.87	34.07
GUESTHOUSE W/O KIT	0	0.000	0	0	0	0	0	0	0.00	0.00
Gym/Health Spa	3	0.208	995	390	267	390	280	1,542	514.08	42.84
Hotel/Motel	1,256	36.675	175,411	107,051	73,308	61,172	43,850	292,569	232.94	19.41
Laundromats	29	2.117	10,125	3,266	2,237	2,737	1,962	14,324	493.92	41.16
Laundry	3	0.548	2,619	2,283	1,563	2,055	1,473	5,655	1,884.95	157.08
Market	19	1.040	4,975	7,808	5,347	8,719	6,250	16,572	872.21	72.68
Medical Office	21	0.652	3,116	951	1,000	600	430	4,546	216.49	18.04
Minimum/Vacant/Storage	0	0.000	0	0	0	0	0	0	0.00	0.00
Public	0	0.000	0	0	0	0	0	0	0.00	0.00
Residential	7,113	350.493	1,676,347	1,096,131	750,623	1,213,052	869,547	3,296,516	463.45	38.62
Restaurants	14,475	31.700	151,617	343,683	235,351	185,060	132,656	519,624	35.90	2.99
Schools	2,500	6.388	30,550	9,322	6,384	9,322	6,682	43,617	17.45	1.45
Service Stations	26	4.745	22,695	9,497	6,504	13,850	9,928	39,126	1,504.86	125.40
Supermarkets	2	1.825	8,729	14,079	9,641	15,220	10,910	29,280	14,639.80	1,219.98
Theaters	0	0.000	0	0	0	0	0	0	0.00	0.00
SPECIAL	57	3.121	14,926	5,205	3,565	6,246	4,478	22,968	402.95	33.58
TOTALS		483.101	2,310,588	1,685,308	1,154,435	1,610,023	1,154,106	4,619,130		

**Carmel Area Wastewater District
Residential User Fee History**

Fiscal Year	User Fee	% Change +/-	\$ Change	Monthly Chg	SF-Oakland-San Jose	
					Annual Avg CPI	%
70-71	\$36.00					
71-72	\$28.80	-20.00%	-\$7.20	-\$0.60	40.4	
72-73	\$24.00	-16.67%	-\$4.80	-\$0.40	42.8	5.94%
73-74	\$24.00	0.00%	\$0.00	\$0.00	47	9.81%
74-75	\$24.00	0.00%	\$0.00	\$0.00	51.8	10.21%
75-76	\$24.00	0.00%	\$0.00	\$0.00	54.6	5.41%
76-77	\$24.00	0.00%	\$0.00	\$0.00	58.8	7.69%
77-78	\$36.00	50.00%	\$12.00	\$1.00	64.3	9.35%
78-79	\$36.00	100.00%	\$36.00	\$3.00	69.8	8.55%
79-80	\$32.00	0.00%	\$0.00	\$0.00	80.4	15.19%
80-81	\$32.00	0.00%	\$0.00	\$0.00	90.8	12.94%
81-82	\$32.00	0.00%	\$0.00	\$0.00	97.6	7.49%
82-83	\$32.00	0.00%	\$0.00	\$0.00	97.8	0.20%
83-84	\$32.00	0.00%	\$0.00	\$0.00	98.4	0.61%
84-85	\$96.00	33.33%	\$24.00	\$2.00	104	5.69%
85-86	\$96.00	0.00%	\$0.00	\$0.00	108.4	4.23%
86-87	\$96.00	0.00%	\$0.00	\$0.00	111.6	2.95%
87-88	\$96.00	0.00%	\$0.00	\$0.00	115.4	3.41%
88-89	\$96.00	0.00%	\$0.00	\$0.00	120.5	4.42%
89-90	\$96.00	0.00%	\$0.00	\$0.00	126.4	4.90%
90-91	\$96.00	0.00%	\$0.00	\$0.00	132.1	4.51%
91-92	\$96.00	0.00%	\$0.00	\$0.00	137.9	4.39%
92-93	\$96.00	0.00%	\$0.00	\$0.00	142.5	3.34%
93-94	\$96.00	0.00%	\$0.00	\$0.00	146.3	2.67%
94-95	\$96.00	0.00%	\$0.00	\$0.00	148.7	1.64%
95-96	\$115.20	20.00%	\$19.20	\$1.60	151.6	1.95%
96-97	\$120.96	5.00%	\$5.76	\$0.48	155.1	2.31%
97-98	\$127.00	4.99%	\$6.04	\$0.50	160.4	3.42%
98-99	\$133.36	5.01%	\$6.36	\$0.53	165.5	3.18%
99-00	\$140.04	5.01%	\$6.68	\$0.56	172.5	4.23%
00-01	\$156.60	11.83%	\$16.56	\$1.38	180.2	4.46%
01-02	\$241.24	54.05%	\$84.64	\$7.05	189.9	5.38%
02-03	\$256.00	6.12%	\$14.76	\$1.23	193.0	1.63%
03-04	\$265.00	3.52%	\$9.00	\$0.75	196.4	1.76%
04-05	\$275.76	4.06%	\$10.76	\$0.90	198.8	1.22%
05-06	\$289.50	4.98%	\$13.74	\$1.15	202.7	1.96%
06-07	\$301.00	3.97%	\$11.50	\$0.96	209.2	3.21%
07-08	\$319.00	5.98%	\$18.00	\$1.50	216.048	3.27%
08-09	\$337.00	5.64%	\$18.00	\$1.50	222.767	3.11%
09-10	\$353.80	4.99%	\$16.80	\$1.40	224.395	0.73%
10-11	\$370.50	4.72%	\$16.70	\$1.39	227.469	1.37%
11-12	\$388.00	4.72%	\$17.50	\$1.46	233.39	2.60%
13-Dec	\$417.10	7.50%	\$29.10	\$2.43	239.65	2.68%
13-14	\$463.44	11.11%	\$46.34	\$3.86		

CAWD - 20 Year Cash Flow Projection
Capital Recovery Max w/ \$5M Reserve Balance

Yr	Beginning Capital Reserve Balance	Revenue					Expenses					Long Term Capital Plan				Ending Capital Reserve Balance
		Property Tax	Capital Recovery	User Fees	PBCSD Capacity Chg	O&M Budget	Collection Maint & Cap	Treatment Maint & Cap	Treatment CIP	Reclamation Share	PBCSD 1/3 Capital	Treatment CIP	Reclamation Share	PBCSD 1/3 Capital		
2013	19,257,762	1,400,000	250,000	3,846,341	1,154,530	(5,118,991)	(435,500)	(942,703)	(2,708,000)	34,000	890,442	34,000	890,442	17,627,881		
2014	17,627,881	1,428,000	500,000	4,000,195	1,177,620	(5,374,941)	(650,000)	(728,000)	(4,609,000)	653,000	1,317,348	653,000	1,317,348	15,342,103		
2015	15,342,103	1,456,560	750,000	4,160,202	1,201,173	(5,643,688)	(650,000)	(750,000)	(4,524,000)	153,000	1,455,543	153,000	1,455,543	12,950,894		
2016	12,950,894	1,485,691	1,000,000	4,326,611	1,225,196	(5,925,872)	(650,000)	(750,000)	(3,688,000)	0	1,228,104	0	1,228,104	11,202,624		
2017	11,202,624	1,515,405	1,250,000	4,499,675	1,249,700	(6,222,166)	(650,000)	(750,000)	(2,037,000)	0	678,321	0	678,321	10,736,560		
2018	10,736,560	1,545,713	1,500,000	4,679,662	1,274,694	(6,533,274)	(650,000)	(750,000)	(1,141,000)	0	379,953	0	379,953	11,042,308		
2019	11,042,308	1,576,627	1,750,000	4,866,848	1,300,188	(6,859,938)	(650,000)	(750,000)	(578,000)	0	192,474	0	192,474	11,890,508		
2020	11,890,508	1,608,160	1,850,000	5,061,522	1,326,192	(7,202,934)	(650,000)	(750,000)	(597,000)	0	198,801	0	198,801	12,735,249		
2021	12,735,249	1,640,323	1,900,000	5,263,983	1,352,716	(7,563,081)	(650,000)	(750,000)	(2,968,000)	0	988,344	0	988,344	11,949,534		
2022	11,949,534	1,673,130	1,950,000	5,474,543	1,379,770	(7,941,235)	(650,000)	(750,000)	(2,075,000)	377,750	565,184	377,750	565,184	11,953,675		
2023	11,953,675	1,706,592	1,950,000	5,693,524	1,407,365	(8,338,297)	(650,000)	(750,000)	(764,000)	0	254,412	0	254,412	12,463,272		
2024	12,463,272	1,740,724	1,950,000	5,921,265	1,435,513	(8,755,212)	(650,000)	(750,000)	(688,000)	0	229,104	0	229,104	12,896,666		
2025	12,896,666	1,775,539	1,950,000	6,158,116	1,464,223	(9,192,972)	(650,000)	(750,000)	(1,089,000)	0	362,637	0	362,637	12,925,208		
2026	12,925,208	1,811,049	1,950,000	6,404,440	1,493,507	(9,652,621)	(650,000)	(750,000)	(1,164,000)	0	387,612	0	387,612	12,755,197		
2027	12,755,197	1,847,270	1,950,000	6,660,618	1,523,378	(10,135,252)	(650,000)	(750,000)	(1,089,000)	0	362,637	0	362,637	12,474,848		
2028	12,474,848	1,884,216	1,950,000	6,927,043	1,553,845	(10,642,015)	(650,000)	(750,000)	(2,000,000)	0	666,000	0	666,000	11,413,937		
2029	11,413,937	1,921,900	1,950,000	7,204,125	1,584,922	(11,174,115)	(650,000)	(750,000)	(2,000,000)	0	666,000	0	666,000	10,166,768		
2030	10,166,768	1,960,338	1,950,000	7,492,290	1,616,620	(11,732,821)	(650,000)	(750,000)	(2,000,000)	0	666,000	0	666,000	8,719,195		
2031	8,719,195	1,999,545	1,950,000	7,791,981	1,648,953	(12,319,462)	(650,000)	(750,000)	(2,000,000)	0	666,000	0	666,000	7,056,211		
2032	7,056,211	2,039,536	1,950,000	8,103,660	1,681,932	(12,935,435)	(650,000)	(750,000)	(2,000,000)	0	666,000	0	666,000	5,161,904		

1) 2) 3) 4) 5) 6) 7) 8)

- 1) Assumes 2.0% annual increase in property tax revenue. Actual increase over the last 14 years has been avg 6.1%
- 2) Assumes property tax revenue will continue as is with no take aways by the State
Capital Recovery = asset recovery. Current CAWD annual depreciation avg \$1.4M/yr
Depreciation will increase when new assets are brought into service.
- 3) Assumes user fee revenue increases 4.0% annually. Actual increase over the last 14 years has been avg 8.76%
- 4) PBCSD Capacity charge by contract = Flow plus 7.5% admin of total Treatment Exp less deprec
Should PBCSD add PG their share of revenue will increase. Conversely, should CAWD expand into CV or Big Sur their share will decrease. No allowance for either made in this model
- 5) Assumes O&M budget increases 5.0% annually. Actual increase over the last 14 years has been avg 4.1%
- 6) Recommended annual Treatment Maintenance budget = \$750K
- 7) Recommended annual Collection Maintenance budget = \$650K
- 8) Long Term Capital per Kennedy/Jenks Asset Management Plan Document 04-13